

## **Making Pharma Otherwise:**

### **Alternative Models of Pharmaceutical Research, Development, and Production for the Public Good**

**British Institute in Eastern Africa, Nairobi**

*(Version Date: 9 April 2026)*

**Day 1: Tuesday 16<sup>th</sup> June 2026**

#### **Opening Session**

**9:30am-11am**

Co-convenors introduce the thematics and offer provocations from their own research to spur interaction among attendees and provide the framing for the days ahead.

Presenters: Anne Pollock, Lauren Paremoer, Koichi Kameda, Hamish Evans, Mahamat Nour Moussa Ilyass

#### **Panel 1:**

##### **Infrastructures for Health Solidarity and Sovereignty**

**11:30-1pm**

This session attends to new developments in infrastructures for health sovereignty, including regulatory bodies, publicly owned research and manufacturing institutions, and market shaping initiatives, in the context of new regional and trans-region partnership. This session reflects upon the longstanding nature of these efforts, which long precede the Covid pandemic, while also highlighting emerging aspects.

Chair: Lauren Paremoer; Presenters: Nicaise Ndembi, Patricia Neves, Chimwemwe Chamdimba, Judit Rius

**Lunch 1pm-2pm**

#### **Panel 2**

##### **Emerging Models in Intellectual Property**

**2pm-3:30pm**

This session puts an emphasis on how intellectual property is managed from conceptualisation stage through trials and commercialisation, particularly in relationship to diseases and populations that are not profitable for Big Pharma. New and emerging issues link with this as well, including data sharing and data sovereignty as elements of the R&D value chain, as well as process innovation and the sharing of know-how in production processes. The speakers will explore models for more equitable R&D and access, providing guidance for public policy making.

Co-chairs: Courtney Davis and Mathieu Quet; Speakers: K M Gopakumar, Gabriela Costa Chaves, Samuel Kariuki, Melissa Barber

#### **Panel 3**

##### **Changing Models in Industrial and Development Policy**

**3:45pm-5pm**

This session attends to new developments in industrial policy to reach the dual goals of economic development and enhancing equitable access to medicines, including issues of security of supply and access to capital investment that does not demand quick return. In the post/pandemic period, industrial policy has reemerged as an ascendant field of academic inquiry and public policy development. Speakers in this session draw on extensive experience in diverse contexts in Africa, Latin America, and Asia, and will explore how the pharma sector can be informed by emerging models in other sectors and contexts and better align commercial and public sectors in pursuit of industrial and health policy that serves social and public health needs.

Chair: Koichi Kameda; Presenters: Matthew Herder, Sudip Chaudhuri, Claudia Vaca, Azza Ahmed

**Dinner for Chairs and Presenters: 7pm**

## **Day 2: Thursday 17<sup>th</sup> June 2026**

### **Panel 4**

#### **Changing Models in Business Development**

**9:30am-11am**

This session analyses emerging business models in the manufacturing of pharma including vaccines, foregrounding those that intersect with sustainability and health security agendas. The geographic diversification of manufacturing has been a key element of this, and speakers draw on experiences in wideranging geographic regions. They will illuminate the potential for coordinating production at regional scales across global south facilities and other initiatives in highly competitive markets, focusing on environmental and financial sustainability and local public health needs.

Chair: Anne Pollock; Speakers: Hala Audi, Suerie Moon, Thomas Yeboah, Mady Barbeitas

### **Panel 5**

#### **New market players, alternative market logics?**

**11:30am-1pm**

This session explores South/South developments in pharma models, including shifting collaborations and markets, including public pharma informed by aspirations for socialist medicine. Markets are not inherently capitalist or neoliberal, but can also encompass manufacturing, trade, and cost recovery informed by alternative values than profit maximisation. Attentive to emerging players in the pharma sector outside the global north - including in Brazil, Colombia, Cuba, and China - the panel will illuminate the pursuit and development of new technologies and industries in countries across the global south.

Co-chairs: Mahamat Nour Moussa Ilyass and Hamish Evans; Speakers: Alila Brossard Antonelli, Nils Graber, Lu Chen, Stuart Ssebubbu

### **Lunch 1pm-2pm**

#### **Interactive Small-Group Breakout Session**

**2pm-3pm**

Organised around the same groupings as the panels, this is an opportunity to deepen engagement. Small-group discussions of individual pre-circulated materials in the context of the conversations over the past two days, toward publication and other potential future endeavours.

#### **Futures of Pharma Otherwise**

**3pm-4:30pm**

This plenary session will reflect on the panels and further explore: What's new? What's something from the past that is worth recovering or retaining? What do we imagine about what might be possible for otherwise? What might truly alternative logics look like? How do we envision something that is truly otherwise, resistant to cooptation and capture, holding fast to service of the public good? It will also be an opportunity to further plans around publication of conference papers, as well as a potential policy note and other broader audience publications, as well as future collaborations and work in this domain.

Reflections on the previous two days: Mathieu Quet and Courtney Davis

Publication plans: Hamish Evans and Anne Pollock

Broader ways forward: Koichi Kameda and Lauren Paremoer

### **Dinner for Chairs and Presenters: 6:30pm**